



# FORCE

Facing Hereditary Cancer EMPOWERED

*2019 Annual Report*

**You may have noticed something new** about this year's annual report. Our new logo represents the expansion of our programs and services to support EVERY adult who faces hereditary cancer, regardless of mutation or cancer type.

Advances in genetics research have identified more inherited mutations, many of which are linked to numerous cancers. As a result, more people are pursuing genetic testing and the identified at-risk population for inherited cancers is growing. Now, more than ever, they need our resources and support.

Our enhanced mission statement recognizes this changing, increasing need and underscores our commitment to provide the full strength and scope of our support to all individuals and families who are touched by hereditary cancer or the threat of it.

*FORCE improves the lives of the millions of individuals and families facing hereditary breast, ovarian, pancreatic, prostate, colorectal and endometrial cancers. Our community includes people with a BRCA, ATM, PALB2, CHEK2, PTEN or other inherited gene mutation and those diagnosed with Lynch syndrome.*

As our community increases, we will work to assure that all of our constituents have access to credible information, compassionate support and high-quality programs across the hereditary cancer care continuum.

We thank you for your continuing support. We could not have achieved this tremendous milestone without it.

**Barbara Pfeiffer**, Chief Executive Officer  
**Sue Friedman**, Executive Director  
**Teri Woodhull**, President, Board of Directors

## Board of Directors

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# Education

## A Trusted Source for Information



**88,647 brochures**

distributed free of charge to individuals and healthcare providers.



**611,094 visitors**

viewed more than

**2.3 million pages**

on our website and received expert-reviewed information to help make informed medical decisions.

FORCE is acknowledged by healthcare providers as a reliable source of patient information. In 2019, our education team developed hundreds of new and updated pages of content to meet the growing need for credible and expert-reviewed information. These facts and figures provide support and insight that facilitate understanding and help people make informed decisions about their healthcare and risk management options, some of which may be life changing.

We are particularly proud of our newly created content for people with mutations beyond BRCA1 and BRCA2, including ATM, CHEK2, PALB2 and genes that are associated with Lynch syndrome. In addition to breast and ovarian cancers, we now also offer information on pancreatic and prostate cancer.

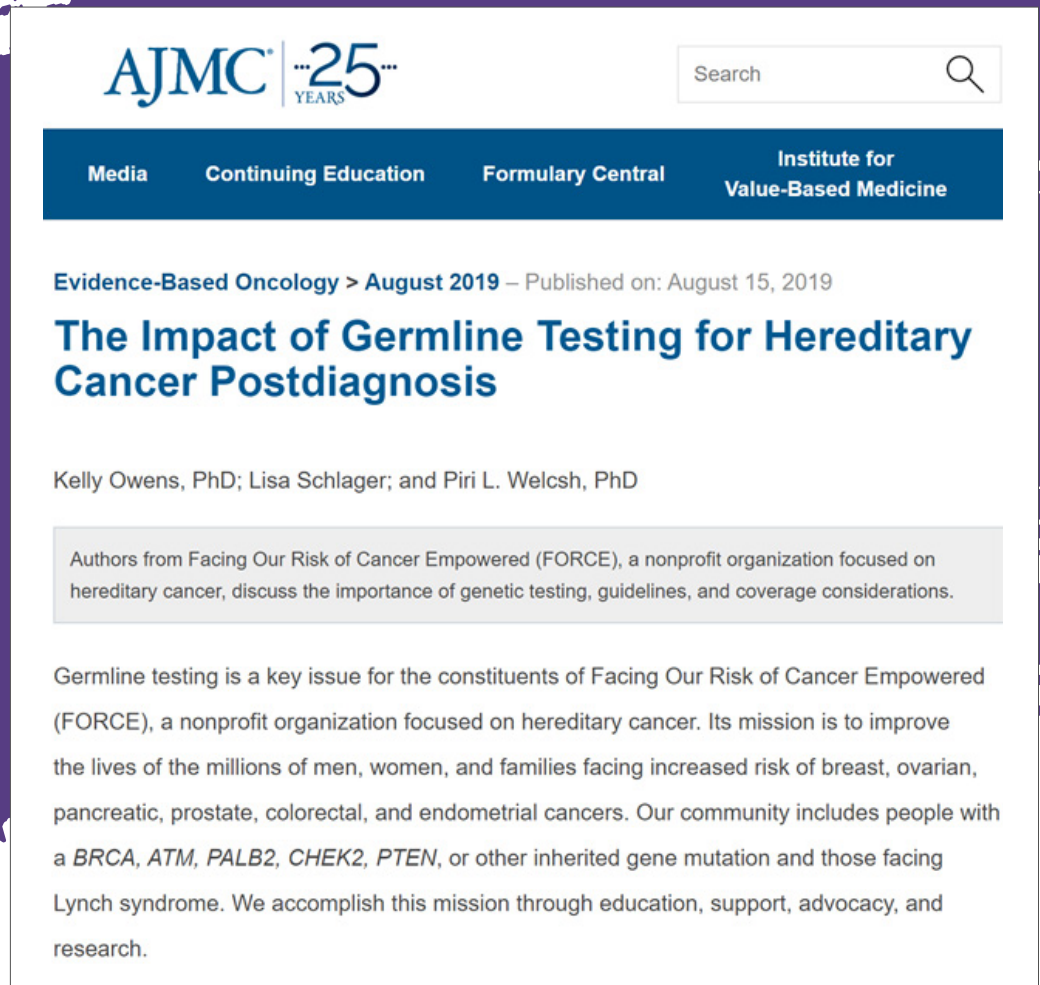
We also revamped our website, adding portals that streamline navigation and bring related information together, so that we get the right information to the right people quickly, easily and effectively. To date, we've added portals for the following audiences; we will continue to work on this key initiative over the next year:

- Men with metastatic prostate cancer
- High-risk women
- People with pancreatic cancer

## Our contributions to publications advance understanding of hereditary cancer among medical professionals.

Collaborating with researchers from Stanford University, we contributed to the scientific knowledge base by publishing results of our survey on genetic testing uptake among women with breast cancer in the *Journal of Oncology Practice*.

Our article, “The Impact of Germline Testing for Hereditary Cancer Post Diagnosis,” led a special issue of the *American Journal of Managed Care, Evidence-Based Oncology™* on hereditary cancers.



The screenshot shows the top portion of a web page. At the top left is the AJMC logo with a '25 YEARS' anniversary badge. To the right is a search bar. Below the logo is a dark blue navigation bar with white text for 'Media', 'Continuing Education', 'Formulary Central', and 'Institute for Value-Based Medicine'. The main content area has a breadcrumb trail: 'Evidence-Based Oncology > August 2019 – Published on: August 15, 2019'. The article title is 'The Impact of Germline Testing for Hereditary Cancer Postdiagnosis' in large blue font. Below the title are the authors: 'Kelly Owens, PhD; Lisa Schlager; and Piri L. Welch, PhD'. A grey box contains a summary: 'Authors from Facing Our Risk of Cancer Empowered (FORCE), a nonprofit organization focused on hereditary cancer, discuss the importance of genetic testing, guidelines, and coverage considerations.' Below this is a paragraph of text starting with 'Germline testing is a key issue for the constituents of Facing Our Risk of Cancer Empowered (FORCE)...'.

*Published by Kelly Owens, PhD, Lisa Schlager and Piri L. Welch, PhD*

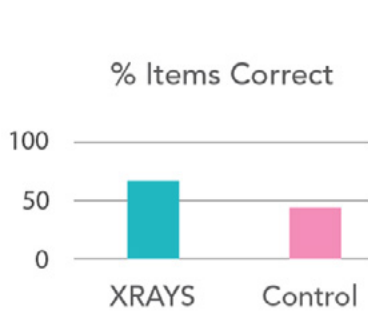
FORCE presented two posters at the 2019 San Antonio Breast Cancer Symposium describing how our XRAY reviews increased understanding of research limitations and information in media reports about breaking breast cancer research.

### Effectiveness of an Online Educational Resource in Increasing Lay Users' Understanding of Limitations of Research and Reporting Quality

Robin H. Pugh Yi, Ph.D.<sup>1</sup>, Piri Welch, Ph.D.<sup>2</sup>, Craig Dearfield, Ph.D.<sup>1</sup>, Kelly Owens, Ph.D.<sup>2</sup>, Lisa Rezende, Ph.D.<sup>3</sup>, Susan Friedman, DVM<sup>2</sup>

#### RESULTS: Limitations of Understanding

The control group, on average, correctly identified fewer than half of the limitations in study methods or reporting, while, on average, the treatment group identified about two-thirds of the limitations in study methods or reporting. The difference between treatment and comparison control groups was statistically significant ( $p < 0.01$ ).



t-test Results

Group	n	Mean Score (s.d.)	t-score (d.f.)	p
Control Group	17	42.85 (19.85)	-3.08 (34)	<.01
XRAYs	19	65.36 (27.66)		

#### CONCLUSIONS:

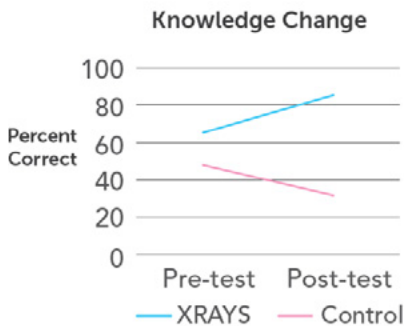
Results indicate that XRAYs is effective in supporting users in learning more factual content from media reports on cancer research than people who read media reports alone. It may be useful to develop similar resources to meet other audiences' needs for information about recent cancer-related research. For this sample, the control group's knowledge decreased, though insignificantly. Given the relatively small sample size of this initial assessment, it would be useful to replicate the study.

### Effectiveness of an Online Educational Resource in Increasing Lay Users' Understanding of Information in Media Reports on Breast Cancer Research

Robin H. Pugh Yi, Ph.D.<sup>1</sup>, Piri Welch, Ph.D.<sup>2</sup>, Craig Dearfield, Ph.D.<sup>1</sup>, Kelly Owens, Ph.D.<sup>2</sup>, Lisa Rezende, Ph.D.<sup>3</sup>, Susan Friedman, DVM<sup>2</sup>

#### RESULTS: Information Understanding

The control group's knowledge did not significantly change between pre- and post-test, while the XRAYs group's knowledge increased significantly ( $p < .01$ ), as shown in the table and figure.



t-test Results

Group	n	Mean Change in Percent Correct (s.d.)	t-score (d.f.)	p
Control Group	17	-16.47 (35.52)	-3.01 (34)	<.01
XRAYs	19	18.95 (34.94)		

#### CONCLUSIONS:

Results indicate that XRAYs is effective in supporting users in learning more factual content from media reports on cancer research than people who read media reports alone. It may be useful to develop similar resources to meet other audiences' needs for information about recent cancer-related research. For this sample, the control group's knowledge decreased, though insignificantly. Given the relatively small sample size of this initial assessment, it would be useful to replicate the study.

# Research

We continued to prioritize research and deepened our commitment to increasing options and achieving the best health outcomes for our community.

## New Studies, New Approvals

In 2019, FORCE assisted with crucial enrollment for over 50 clinical trials. These efforts included recruitment for POLO, a clinical trial exploring the PARP inhibitor olaparib for treating pancreatic cancer in people with BRCA mutations. In December, FORCE testified to the FDA regarding olaparib, and we applauded the agency's subsequent approval of this much-needed treatment for pancreatic cancer in mutation carriers. Research succeeds only through participation, and our community's participation in ongoing research has been nothing less than amazing.

*FORCE played an essential role in educating patients and families on the association of BRCA and pancreatic cancer and facilitating enrollment in the POLO trial, which successfully tested a targeted therapy as treatment for this disease. Patient advocacy and education groups, such as FORCE, made an important contribution to this trial, and we are extremely grateful for the help they gave us.*

*—Gershon Y. Locker, MD FACP  
Global Clinical Lead, AstraZeneca*

*Thank you for promoting our prostate cancer screening study on your website. The turnout has been great, with over 38% of all referrals coming from FORCE!!!*

*—Anna Couvillon, CRNP  
Genitourinary Malignancies Branch  
Center for Cancer Research  
National Cancer Institute*

## Amplifying the Patient Voice

In another significant effort, 49 FORCE-trained advocates represented the hereditary cancer community in more than 140 cancer research leadership roles. These advocates were the voice of the hereditary community at government-sponsored, academic and nonprofit events and with industry partners across the United States. These motivated and passionate advocates help to bridge the gap between patient and research communities.

We continued to build on our previous efforts to include the patient voice and perspective in all aspects of hereditary cancer research. One notable example is our participation in Project Cogent, a collaboration with the University of South Florida. Within the first seven months of this effort, we filled 19 requests from investigators for advocates to participate in research studies.

*Project COGENT is supported through a Eugene Washington Engagement Award from the Patient Centered Outcomes Research Institute (PCORI)*

*Consumer advocates are an integral part of the CDMRP's (Congressionally Directed Medical Research Programs) scientific review process. They provide a key ingredient to the review process—the patient's perspective—which is real and urgent. Consumer advocates alongside the scientists' subject matter expertise is a truly unique collaboration that is difficult to find in most medical research programs.*

*—David Dessert, FORCE Research Advocate*



*David Dessert at the DoD CDMRP Pancreatic Cancer Research Program Consumer Review Panel Discussions*



*Angel Moses at the DoD CDMRP Breast Cancer Research Program*

FORCE Research Advocates serve in numerous positions at the national and state levels, furthering our efforts to ensure that the interests of the hereditary cancer community are represented:

- American Association for Cancer Research Scientist->Survivor Program
- Abridge Research
- Alliance for Clinical Trials in Oncology Patient Advocate Committee
- American Cancer Society Research Scholar Grant Review
- American College of Cardiology, Cardiovascular Function, and Cancer Treatment Roundtable
- American Society of Clinical Oncology Patient Advocacy Program
- AstraZeneca
- Bag It ESCAPE Program
- BRCA Data Commons Initiative
- CA Comprehensive Cancer Control Program
- Cancer and Careers
- Centers for Disease Control FORCE Project EXTRA Steering Committee
- Clovis Oncology
- Department of Defense Congressionally Directed Medical Research Programs
- Duke Cancer Institute, Patient Advocate, Clinical Protocol Committee
- Harvard University
- Health Datapalooza
- InformedDNA
- National Cancer Institute Physical Sciences, Oncology Network
- National Coalition for Cancer Survivorship, Cancer Policy and Advocacy Team
- National Patient-Centered Clinical Research Advisory Panels
- PaTH Network Advisory Panel
- Society of Nuclear Medicine and Medical Imaging Patient Advisory Panel
- Susan G. Komen
- TESARO Patient Leadership Council
- Translational Research Program, Executive Committee of the Alliance for Clinical Trials in Oncology
- Triage Cancer
- University of California San Francisco Center for BRCA Research Program
- University of Pittsburgh Cancer Center, Breast Cancer Research Advocacy Network

# Public Policy

## The Voice of the Hereditary Cancer Community



2019 was a pivotal year for FORCE, as the power of our public policy efforts grew to new heights.

We built upon and strengthened our partnerships with other nonprofits and healthcare professional organizations, while collaborating in coalitions to influence policies that affect the hereditary cancer community.

From genetic testing and cancer screening guidelines to genetic protections and access to care, we advocated on behalf of our constituents, including men, women, previvors, survivors and people of various ages, ethnic and socioeconomic groups.

**This year, our work on behalf of those who are diagnosed with or at risk of hereditary cancers included:**

- Spearheaded successful efforts to revise Medicare’s policy on next-generation sequencing, paving the way for greater coverage of tumor biomarker testing and multigene panel testing for hereditary cancers.
- Advocated to ensure that every state Medicaid program covers BRCA genetic testing. As a result, 47 of 50 states now cover this life-saving test.
- Contributed to dozens of public policy victories, such as securing federal cancer research funding; improving access to cancer screenings, genetic counseling, genetic testing and fertility preservation for those impacted by hereditary cancer; and expanding access to treatment with PARP inhibitors.
- Reported suspected genetic test scams to federal agencies, ultimately contributing to charges against 35 individuals for fraudulent genetic testing and billing practices.
- Played an integral role in efforts to improve labeling, communication and rupture screening guidelines for those who have breast reconstruction with implants.





Men and women in the hereditary cancer community often need earlier, more intensive cancer screenings or risk-reducing interventions that are not recommended for the general population. Insurance coverage challenges for these high-risk services are common. Our sample insurance appeal letters cite national evidence-based guidelines and help to make the case for coverage of services and treatments ranging from breast screening MRIs to pancreatic cancer screenings to risk-reducing surgeries and access to targeted therapies.

*Blue Cross Blue Shield finally approved my risk-reducing surgery! I downloaded and sent an appeal letter from the FORCE website, and that's what did it. If anyone is having issues with getting insurance to cover needed screenings or surgeries, definitely head to the FORCE website. I'm high-risk but don't have a BRCA mutation, which I think was part of the problem; FORCE had a sample letter for that. Feeling relieved!*

—Susan K., Illinois

*I just wanted to extend my heartfelt thanks to FORCE for the assistance provided by their sample appeal letter on “risk-reducing bilateral mastectomy for BRCA mutation carriers” and its reference attachments, as we were just successful in getting an insurance denial overturned on appeal by an independent external review.*

*My daughter's insurance policy specifically excluded prophylactic services. Thankfully, with help from FORCE, [the insurer] found her planned surgery to be medically necessary and she is now able to undergo this life-saving procedure. It's been a stressful time for our family, but thanks to your wonderful organization, it's now a great deal less so.*

—Cynthia K., Florida

# Support

## Empowering Others to Save Lives

FORCE's volunteer team reached a momentous new milestone, ensuring that more individuals than ever before in the United States, Canada and the United Kingdom were not alone as they faced hereditary cancer. Our 382 dedicated and trained volunteers, who have diverse hereditary cancer experiences, genetic mutations and ages, provided support, comforting words and empowering knowledge in a safe environment to save lives.

# 836,860

lives touched



# 382 volunteers

worked to ensure that no one faces  
hereditary cancer alone

## Impact by Volunteer Role



**136 Outreach leaders**, including Jeff and Susan Cook, provided local support and resources either by phone, email or face-to-face with constituents for the first time in all 50 states and in Essex, United Kingdom.

**21 Helpline Volunteers**, including Rebecca Rabson, spoke with 372 English- or Spanish-speaking callers and provided vital resources and nonjudgmental support regarding finding genetic counselors, genetic testing, financial assistance programs, insurance coverage questions and many additional topics.



**95 Research Advocates**, including Wenora Johnson, underwent 12 hours of training about patient protections in clinical trials, immunotherapy updates, hereditary cancers and treatment options and understanding statistics. During 2019, 49 of these devoted volunteers were placed in 143 advocate opportunities.

**56 Project volunteers**, including Judy Wu, were available to assist our Education Department reviewing and developing educational materials for our XRAY program and our website.



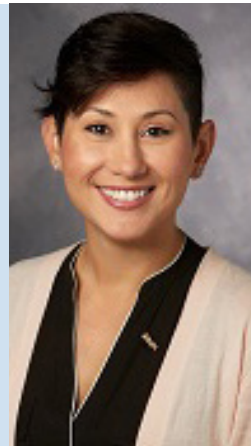
## Impact by Volunteer Role

**24 Message Board Moderators**, including Elise Travis, connected online with almost 2,000 members of our hereditary cancer community within our General Discussion, Diagnosed with Cancer, Share Your Mutation and Find a Specialist/Doctor boards. These services are a part of our new and improved secure online platform, which includes a free mobile app for convenient, 24/7 access.



**192 Peer Navigators**, including Scott Lanman, were matched to 1,061 constituents in the United States, Canada and Puerto Rico and shared a free resource guide filled with expert-reviewed information and personalized support over the phone and by email.

**53 Genetic Expert Leaders**, including Karlena Lara-Otero, Courtney Rowe-Teeter and Rachel Hodan, led face-to-face get-togethers throughout the United States for our community to network and find others locally who share similar experiences.



**16 Public Policy Advocates**, including Roxana Lopez, assisted in advocating for state and federal level policy issues on behalf of FORCE.

*My Peer Navigator was supportive, but also sought my ideas about the subjects at hand. She was so kind and understanding. I cannot adequately explain how much our interaction helped me in looking at things from other vantage points. She was a very positive, encouraging person. She is absolutely the kindest, most supportive woman I've spoken to on this journey. She made me feel safe in sharing ALL matters of concern to me and many I would not even share with good friends I've known for decades.*

—FORCE constituent

*I am very grateful that this program and personal support are available via FORCE. To be able to discuss issues with an understanding “sister” who is willing to share her own experiences and provide a broad perspective on choices available to me has been incredibly valuable. Especially in these current times in which many forces work to create division among people, I feel blessed that FORCE and the Peer Navigation Program create community, nonjudgmental support, reliable resources and, therefore, hope to people who are facing a challenging health condition. Thank you so much!*

—FORCE constituent



Our Peer Navigation Program matched 1,061 cancer survivors, people at high risk and their caregivers to trained volunteers who share a similar experience. Our navigators provide support, resources and guidance about recommended hereditary cancer screening, prevention and treatment options. Participation helps individuals make informed medical decisions with their doctors.

*I had been gaining valuable info from FORCE for a decade before trying the Peer Navigation Program. The latest discussion with my Peer Navigator was inspiring and helpful. It is so nice to talk to someone who really “gets it.”*

—FORCE constituent

*As a volunteer, I feel strongly that I benefit from the Peer Navigation calls as much as the callers with whom I'm matched. It is refreshing to know that more and more women are becoming advocates for themselves!*

—FORCE Peer Navigator Kristin

# Development

## TeamFORCE!



We want to thank all of our fundraisers who joined TeamFORCE in 2019 and raised the awareness and funding that allowed us to provide the programs and services that support the hereditary cancer community. They became an inspiration to others to join in our mission by taking action and truly making a difference.

We had many examples of excellence by individuals who put their passion into their fundraising efforts. Below are just a few examples of individuals who made fundraising for FORCE part of their personal mission:

- Carly Miller turned her swim from Catalina Island to Palos Verdes, California into a TeamFORCE fundraising event.
- Annie Brickel, Kirstin d'Incelli, Romane Petit Joseph and Debbie Setuain, our South Florida State Impact Leaders, conducted a Zumba event.
- Jill Rafia created a "Dine to Empower" event at a local restaurant in Encinitas, California, generating awareness and raising funds.

There are many other superstars who helped fund our mission in 2019. We had an army of individuals conduct Facebook fundraisers and set up personal fundraising pages in our "For Our Future" campaign. We had teams and individuals participate in athletic events and run at a *runDisney* event as a member of TeamFORCE. We thank every fundraiser who partnered with us to raise funds in 2019. Together, their efforts generated over \$174,000. We greatly appreciate you putting your passion into action in support of our mission.

*As difficult and emotional as it has been to live with the knowledge that I have passed this gene mutation on to my children, I, unlike my mother who died at a young age, had a choice. My children, through their respective journeys, have had choices. My grandchildren, should they test positive, hopefully, through the research with which FORCE is involved, will have even more and better choices.*

*—Annie Brickel, FORCE Volunteer*



*FORCE supported me and helped me connect to a network of doctors and make friends who have faced similar choices to what I have had to face.*

*-Jill Rafia, FORCE Volunteer*

**Thank you to the individuals, foundations and corporations who have donated to further our mission.**

**\$25,000 and above**

Allergan  
Anonymous to honor Sherry Pedersen  
AstraZeneca  
Basser (University of Pennsylvania)  
Celgene  
Clovis Oncology  
Foundation Medicine  
Genentech  
Pfizer Inc.  
Saul and Theresa Esman Foundation  
Susan G. Komen  
TELETIES, LLC  
TESARO  
The Allergan Foundation

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**\$10,000**

Bristol-Myers Squibb Company  
Jason Lustig and Destin Black  
Maralee Schwartz  
Michael Sosin and Tedi Siminowsky  
Tammy and John Li

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**\$5,000 - \$9,999**

Eva Bryer and Bardia Pezeshki  
Genomic Health  
Hologic  
Jeffrey and Rebecca Zindel  
Knights of Columbus Council  
and Ladies Auxiliary #3402  
Leslie Rose  
Leslie Seeman  
Mary Stranahan Foti and Anthony Foti,  
in memory of Marilyn Stranahan Burtner  
Rebecca Sutphen and Norma Nixon  
Rock N Run  
Sisco + Berluti  
The Cole Family

**\$1,000 - \$4,999**

Allen and Kate Rhinehart  
Anne Robinson  
Annette and Robert Seelig  
Anonymous  
Barry and Sandy Cohen  
Bill and Eva Roche  
Brighton Retail  
Brown-Carrigan Family  
Cari Roth and Wellington Meffert  
Carolyn Koutsaftis  
Daniel Buckfire  
Dave Goetsch  
David Dessert  
David Nixon  
Diane and Thomas Rose  
Dr. Kenneth and Tara Freundlich  
Elaine and John Kennedy  
Evelyn Philipps  
Hartford Foundation for Public Giving  
HSN LLC  
Ilana DeBare and Sam Schuchat  
Jan, Paul and Paine Gronemeyer  
Jane Schapiro Brown and Scott Brown  
Janet Damaske  
Jody Gunn  
Kristine Schannauer  
Laura Baron Bellome  
Linda Shecter  
Lois and Peter Pardoll  
Margaret Hardy  
Margaret Stewart and Severin Borenstein  
Mark and Joan Roby  
Melanie Herald  
Michelle and Jonathan Barsook  
Midwest Breast & Aesthetic Surgery, Inc.  
Myles Brown and Dr. Judy Garber  
Neil and Joan Okun  
Patricia Stahl  
Rebecca and Kenneth Carr  
Richard and Marilyn Kossik  
Robert Sica  
Stephen and Janet Groft  
Steven Davis  
Susan and Lex Goldenberg  
Tankenoff Families Foundation  
Teri and Duncan Woodhull  
The Community Foundation Serving SW Colorado  
The Denver Foundation  
The DuPage Foundation  
The Women's Care Florida Foundation Inc.  
Theobald Chandler Family Giving Fund  
Thomas Kessinger  
William Stewart  
Yourcause, LLC



## Multiplier Fund

Thanks to a generous group of supporters, a multiplier fund was established to match all donations to FORCE in November and December, doubling the impact of the 2019 year-end donations. Together, more than \$200,000 was raised to support the hereditary cancer community. FORCE wishes to extend our heartfelt gratitude to the Multiplier Fund lead donors for contributing to the \$100,000 matching gift and to the hundreds of individuals who so generously gave to help us achieve our goal. Thank you for making a difference!

To learn how you can join the group of 2020 Multiplier Fund Donors, please contact [Donations@FacingOurRisk.org](mailto:Donations@FacingOurRisk.org).

### 2019 Multiplier Fund Donors:

*Anonymous*  
*Anonymous gift to honor Sherry Pedersen*  
*Michelle & Jonathan Barsook*  
*Wendy B. Bloom*  
*Brown-Carrigan Family*  
*Eva Bryer and Bardia Pezeshki*  
*Jeff and Susan Cook*  
*The Saul & Theresa Esman Foundation*  
*Mary Stranahan Foti*  
*Bruce Forstall*  
*Jodye and Peter Glick*  
*Lois and Peter Pardoll*  
*Bill and Eva Roche*  
*Leslie Seeman*  
*Linda Schechter*  
*Ilana DeBare and Sam Schuchat*  
*Michael Sosin and Tedi Siminowsky*  
*Teri and Duncan Woodhull*  
*Sarah and Andrew Yeung*



## Legacy Circle

The FORCE Legacy Circle honors especially charitable individuals who have included FORCE in their estate plans. Their commitment allows us to plan for the future and to ensure that the next generation of individuals facing hereditary cancer has the support it needs.

*Dave and Jessie Bushman*  
*Rebecca and Ken Carr*  
*Sandy and Barry Cohen*  
*Joel Hostetter\* (Deceased)*  
*Karen and Steve Kramer*

*Dr. Bruce and Sandi Ogin*  
*David Patrick Nixon*  
*Barbara and Alan Pfeiffer*  
*Michael Sosin and Tedi Siminowsky*  
*Teri and Duncan Woodhull*

Please let us know if you have named FORCE in your will or trust, so that we can add you to our Legacy Circle and share relevant updates with you. We pledge to protect your name and gift in strict confidence if you wish to remain anonymous.

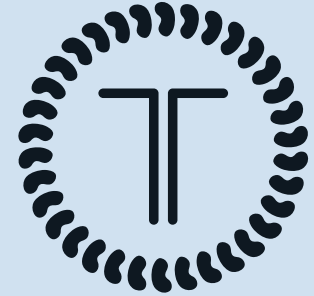
## Shopping for Good

FORCE is grateful for the support of our retail partners whose generosity makes it possible for us to raise awareness and improve the lives of those who are affected by hereditary cancer.

TELETIES are known as the strong-grip, no-rip hair tie that gives back. TELETIES packaging shares FORCE information, and FORCE receives a donation with every purchase.

Sisco + Berluti sells handmade beaded bracelets worn by Hoda Kotb, Jessica Alba, Michelle Obama and other celebrities. The company is a long-time supporter of FORCE, donating a portion of each product's sale to us.

SISCO • BERLUTI



TELETIES

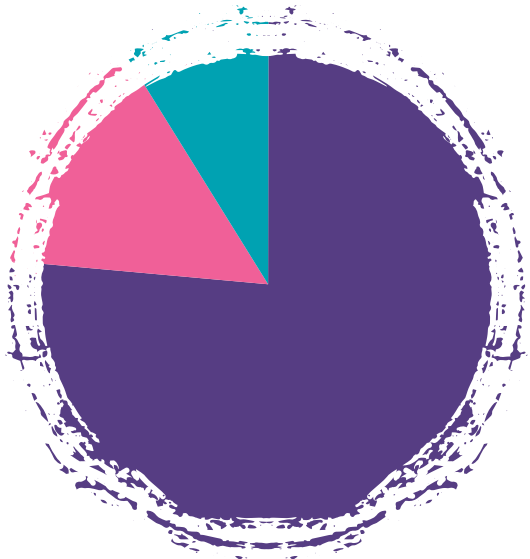
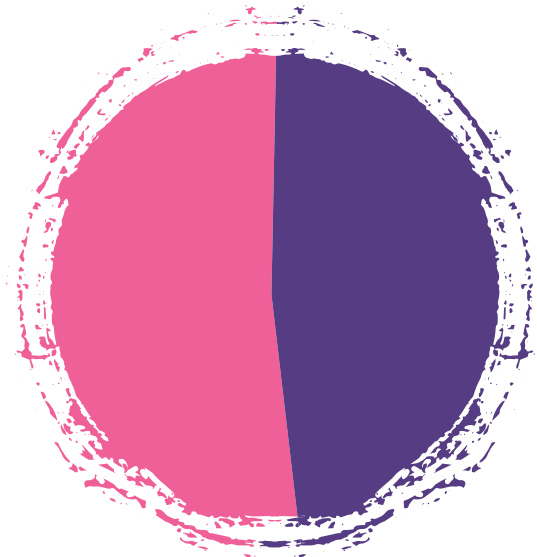


# Financials

In 2019, FORCE spent more than \$1.3 million on programs to support, educate and advocate for the hereditary cancer community.

## Revenue and Support

- **Contributions:** \$976,241
  - **Grants (Government and Private):** \$1,021,035
- Total:** \$1,997,276



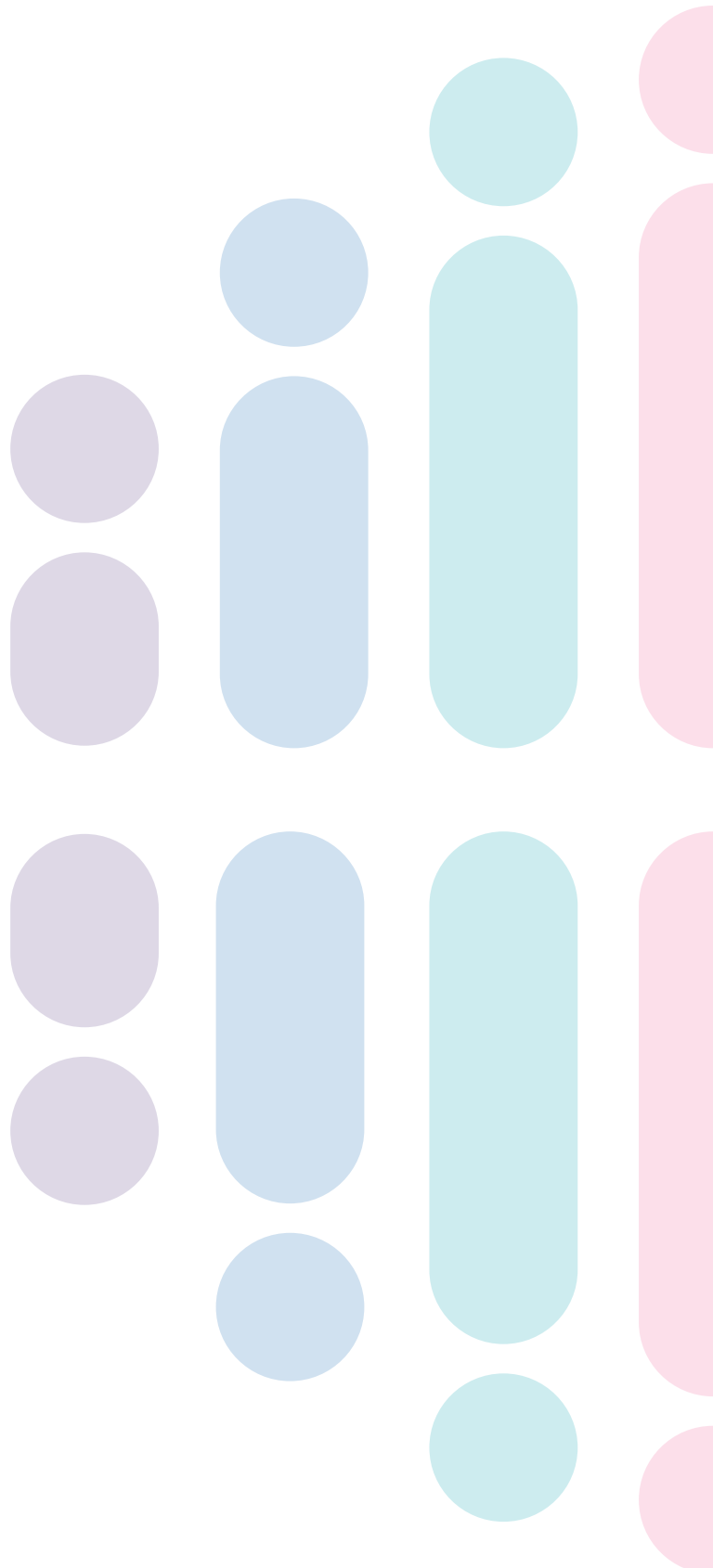
## Expenses

- **Programs:** \$1,364,619 (80%)
  - **Fundraising:** \$195,348 (11%)
  - **Management and General:** \$150,289 (9%)
- Total:** \$1,710,256

**Net Assets beginning of year: \$916,900**

**Net Assets end of year: \$1,206,381**

**Change in Net Assets: \$289,481**



**FacingOurRisk.org**  
info@FacingOurRisk.org

16057 Tampa Palms Blvd. W. PMB #373  
Tampa, FL 33647